# The Secret Ingredient of Effective Coaching

# WELCOME!





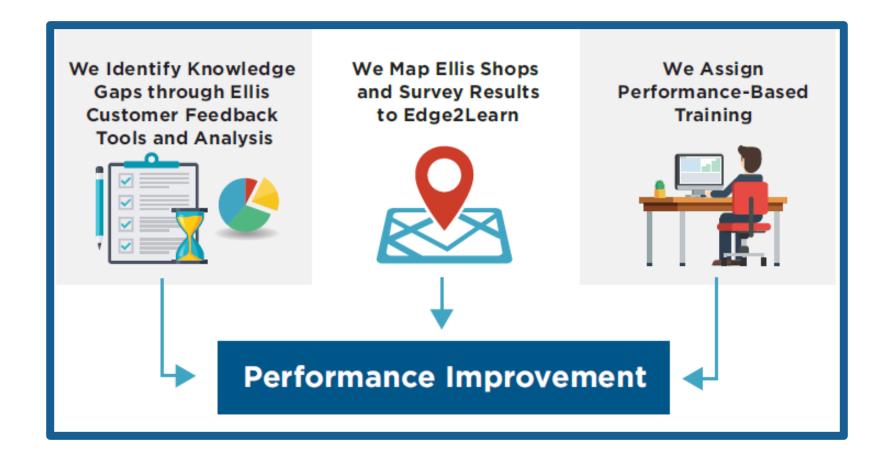
### The Ellis Companies

Enhancing Employee and Customer Experience

### Your industry partner for over 35 years!

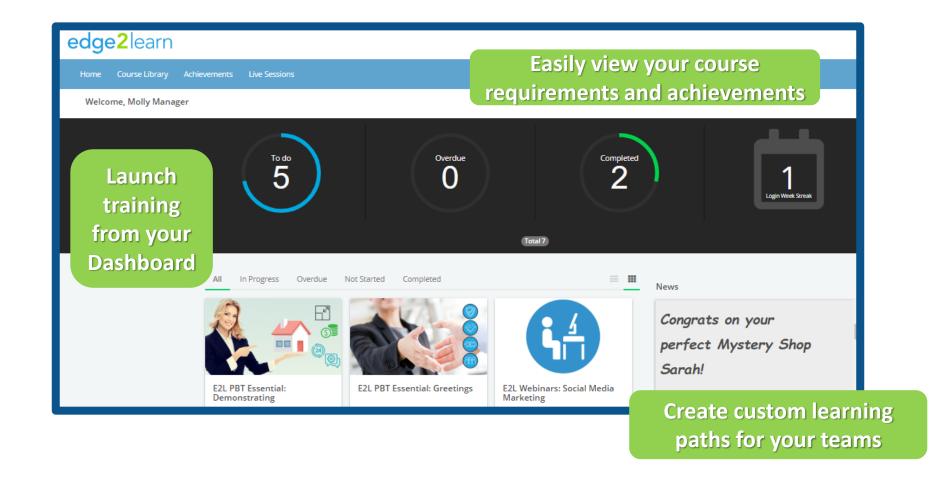
- Apartment Mystery Shopping
- Prospect & Resident Surveys
- Ratings & Reviews
- eLearning (Online Training)
- Customized Training & Coaching

# The Ellis Companies Enhancing Employee and Customer Experience





# Edge2Learn Enhancing Learner Experience



# Thank you for joining us today! Want to learn more?



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### Today's Presentation!





### Meet Your Speaker

### Maria Lawson



- Maria Lawson is a 20+ year apartment industry veteran
- She started as a Leasing Consultant and worked her way up to VP of Marketing and Training at Lincoln Property Company
- She is currently the VP of Training and Development for Ellis Partners in Management Solutions
- Maria handles content development of a wide variety of multifamily industry training programs related to lead conversion, resident retention, and customer loyalty.
- She loves spending time in the outdoors, watching her boys play baseball, and drinking coffee.



### THE TRUST FACTOR



### WHAT IS TRUST?

**Trust** is the glue of life. It's the most essential ingredient in effective communication. It's the *foundational* principle that holds all relationships.

Stephen R. Covey

### THE HARSH REALITY

percent of people say they trust strangers more then their own boss.

- Harvard Business Review Survey

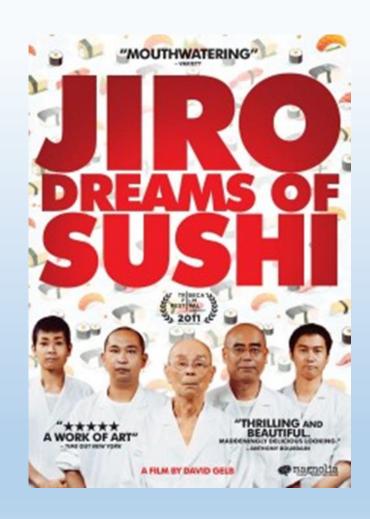
### TRUST: 4 Building Blocks

- 1. Knowledge and Experience
- 2. Transparency
- 3. Employee First, Job Second
- 4. Personal Accountability

### Knowledge and Experience



### Knowledge and Experience



### THE SHIFT

ManagerLeaderCreate GoalsCreate VisionCopyUniqueControl RisksTake RisksBuild Systems/ProcessesBuild RelationshipsDirect PeopleCoach PeopleMaintain StatusChange Agents



### An Important Building Block



# Transparency

### Encourage Transparency

- Keep Your Promises
- Be Honest and Open
  - Give Feedback

Acknowledge Failure

### Don't Eliminate Failure





"I've missed more than 9000 shots in my career. I've lost almost 300 games. 26 times, I've been trusted to take the game winning shot and missed. I've failed over and over and over and over and over again in my life. And that is why I succeed." — Michael Jordan

# Employee First, Job Second







### Employee First, Job Second

"Managers don't know how to put their employees first."

-Simon Sinek

### Employee First, Job Second

Encourage Autonomy

Encourage Feedback

**Recognize Work** 

### Personal Accountability



### 4-Accountability TARGETS



Honesty

Initiate Change

Take Responsibility

Seek Input

Stay on course

Walk the Walk Reflect and

# ACCOUNTABLE

Keep Jour Be REAL-not fake

Stand and deliver

Consequences

"This dog has teeth/

ellisi partners in management solutions

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# Final Thoughts on Trust...

# Vince Lombardi





Bob Chapman



Questions?

### Our Next Ellis Webinar!

# Making Decisions with Confidence

Thursday, January 20, 2020

1:00 PM - 1:30 PM CST

Register now at epmsonline.com!

# Pam Roberts Pederson





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thank you!

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